

The Last 20 Years Progression of Asia-Europe Carrier Alliances



	Number of Providers										
1996	23	Maersk Sea-Land	HMM MSC Norasia	CMA	COSCO	K Line Yangming	Tricon-Hanjin DSR-Senator Choyang Hanjin	Evergreen Lloyd Triestino	Grand Alliance Hapag-Lloyd NYK NOL P&O	Global Alliance Nedlloyd OOCL MISC APL MOL	
1997	20	Maersk Sea-Land	MSC Norasia	HMM	CMA	CKY Consortium COSCO K Line Yangming		Evergreen Lloyd Triestino	Grand Alliance Hapag-Lloyd NYK NOL P&O	Global Alliance Nedlloyd OOCL MISC APL MOL	
1998	21	Maersk Sea-Land	MSC	Norasia CMA	CKY Consortium COSCO K Line Yangming	United Alliance Choyang Hanjin-Senator UASC	Evergreen Lloyd Triestino	Grand Alliance Hapag-Lloyd NYK OOCL MISC P&O Nedlloyd	New World Alliance APL MOL HMM		
1999-2000	19	Maersk-Sealand <small>Maersk acquired Sea-Land</small>	MSC	Norasia CMA CGM	CKY Consortium COSCO K Line Yangming	United Alliance Choyang Hanjin-Senator UASC	Evergreen-LT	Grand Alliance Hapag-Lloyd NYK OOCL MISC P&O Nedlloyd	New World Alliance APL MOL HMM		
2001	20	Maersk-Sealand	MSC	CMA CGM	CSCL Zim	CKY Consortium COSCO K Line Yangming	United Alliance Hanjin-Senator UASC <small>Choyang Bankrupt</small>	Evergreen-LT CSAV Norasia	Grand Alliance Hapag-Lloyd NYK OOCL MISC P&O Nedlloyd	New World Alliance APL MOL HMM	
2002-2004	20	Maersk-Sealand	MSC	CMA CGM	CSCL Zim	UASC	CKYH Alliance COSCO K Line Yangming Hanjin-Senator	Evergreen-LT CSAV Norasia	Grand Alliance Hapag-Lloyd NYK OOCL MISC P&O Nedlloyd	New World Alliance APL MOL HMM	
2005	21	Maersk-Sealand P&O Nedlloyd	MSC	CMA CGM	CSCL Zim	UASC	CKYH Alliance COSCO K Line Yangming Hanjin-Senator	Evergreen-LT PIL-WHL CSAV Norasia	Grand Alliance Hapag-Lloyd NYK OOCL MISC	New World Alliance APL MOL HMM	
2006-2009	20	Maersk <small>Maersk acquired P&ONL</small>	MSC	CMA CGM	CSCL Zim	UASC	CKYH Alliance COSCO K Line Yangming Hanjin-Senator	Evergreen PIL-WHL CSAV Norasia	Grand Alliance Hapag-Lloyd NYK OOCL MISC	New World Alliance APL MOL HMM	
2010	17	Maersk	MSC	CMA CGM	CSCL Zim	UASC	CKYH Alliance COSCO K Line Yangming Hanjin	Evergreen	Grand Alliance Hapag-Lloyd NYK OOCL	New World Alliance APL MOL HMM	
2011	17	Maersk	MSC	CMA CGM	CSCL UASC Zim	CKYH Alliance COSCO K Line Yangming Hanjin	Evergreen	Grand Alliance Hapag-Lloyd NYK OOCL	New World Alliance APL MOL HMM		
2012-2014	17	Maersk	MSC CMA CGM	CSCL UASC	Zim	CKYH Alliance COSCO K Line Yangming Hanjin	Evergreen	G6 APL Hapag-Lloyd HMM MOL NYK OOCL			
2015-2016	16	2M Maersk MSC	Ocean 3 CMA CGM CSCL UASC	CKYHE Alliance COSCO K Line Yangming Hanjin	Evergreen	G6 APL Hapag-Lloyd HMM MOL NYK OOCL					
2017	12	2M Maersk MSC	HMM slot charter Maersk to acquire HS	OCEAN Alliance CMA CGM COSCO Evergreen OOCL	CMA CGM acquired APL COSCO merged with CSCL Hanjin files for bankruptcy Cosco to acquire OOCL	The Alliance Hapag-Lloyd K-Line MOL NYK Yang Ming	Hapag-Lloyd to acquire UASC KL/MOL/NYK to form JV in 2018				

In the last 20 years there has been huge consolidation within the Container Shipping Industry. Just looking at the Asia to Europe trade we have seen the number of carriers reduce from 23 to what will become 9 in 2018. Those 9 carriers will be operating within only 3 Alliances.

What has caused this?

The market and industry over the last few decades has been extremely fragmented and as a result suffered from considerable price volatility.

The larger carriers have been able to benefit from economies of scale unlike the smaller carriers who have not. This has led to a number of mergers and acquisitions.

What does it mean for today's market?

Fewer, more financially robust, service providers should mean greater stability in service offerings and less volatility in market rate levels. This will avoid the 'boom and bust' scenarios we have seen over recent years.

There are still fluctuations in transits and service quality presently after the transition of alliances in 2017. However this variance is settling down and will stabilise even further as we enter 2018.

What does PFE do?

We work with strong reliable partners who offer the fastest and most flexible services supported with space commitments to our customers.

These factors combined with our absolute determination to provide the best service levels possible continue to ensure we are well placed to work with you to meet your importing needs.